Mount Ascutney Regional Commission						
Projected Budget FY27						
			Approved Budget FY26	Proposed Budget FY27	Increase/(Decrease) FY26-FY27	Notes
Revenue						
	Town Contracts					
	4010	Member Town Dues	34,804	35,550	746	
	4076	Other Town Contracts	179,445	224,213	44,768	
	Federal Grants					
	4024	EPA Brownfields - RLF	314,475	110,000	(204,475)	Over-budgeted last year. Based on current expenditure of $20K/mo labor and CI's subcontractor projections
	4025	EPA Brownfields - Assessment	125,000	165,000	40,000	Based on current expenditure of $20K/mo labor and CI's subcontractor projections
	State Grants					
	4020	Agency of Commerce & Community Development	548,500	520,255	(28,245)	Based on current year's contract amount (Before BAA Reduction)
	4053	ACCD Brownfield Revitalization	21,032	-	(21,032)	
	4034	VEM Department of Public Saftey	5,402	-	(5,402)	
	4075	Vermont Transportation	197,386	164,495	(32,891)	Based on current year's contract amount
	4041	DEC - Clean Water Block Grant	38,593	90,000	51,407	Based on current labor expenditure of $20K/mo + 10% increase per CY
	4001	Energy Revitalization	55,240	37,000	(18,240)	MERP winding down
	4069	Flood Bylaws	13,970	19,250	5,280	
	4073	Aquatic Nuisance Control	-	25,900	25,900	
	Other Contracts					
	4040	Water Quality	259,023	22,018	(237,005)	Previous year included subcontract costs for Valley St Dam
	4057	Economic Development	15,656	20,000	4,344	
	4049	Greater Upper Valley SWMD	180,871	182,780	1,909	
	4048	Southern Windsor-Windham SWMD	181,748	185,138	3,390	
	4065	Other Service Contracts	89,953	141,400	51,447	$70K in subcontractors for EDDIBG managed projects through RPCs
	Other Revenue					
	4080	Interest Earned	4,773	4,950	177	
	4092	Interest on Big Sky Mortgage	4,680	4,410	(270)	
	4093	Rental Income	3,600	3,600	-	
	4095	Miscellaneous Income	100	100	-	
Total Revenue			**2,274,251**	**1,956,059**	**(318,192)**	
Expenses						
	5010	Salaries & Wages	933,040	860,305	(72,735)	Elimination of CT & EL positions
	5070	Payroll Tax Expense	75,483	69,599	(5,884)	Elimination of CT & EL positions
	5095	Retirement	126,883	117,432	(9,451)	Elimination of CT & EL positions
	5080	Benefit Dollars	326,507	325,406	(1,101)	Elimination of CT & EL positions
	5082	Group Insurance - Employees	27,784	31,631	3,848	Regular increase + increase for WC policy on HHW employees
	6500	Advertising	800	900	100	
	6400	Administrative Expenses	11,937	13,585	1,648	
	6134	Computer Support & Maintenance	44,928	48,820	3,893	
	6550	Dues & Reference Materials	8,703	8,762	59	
	6132	Equipment > $200 < $1,000	5,000	3,400	(1,600)	Reduction in VTrans budget for small office equipment
	6300	Equipment and F&F > $1,000	1,000	1,500	500	
	6160	Insurance (Non-Employee)	13,910	13,550	(360)	Based on actuals with a 10% increase Jan-Jun 2027
	6150	Leasing Costs of Office Equipment	4,695	4,695	-	
	6190	Meeting Expenses	5,000	5,450	450	
	6700	Miscellaneous Expenses	500	500	-	
	6131	Office Cleaning, Utilities, & Maintenance	17,330	24,000	6,670	Budgeted low last year for heating fuel
	6030	Office Rent	36,427	38,250	1,823	
	6210	Planning Projects	2,000	2,000	-	
	6120	Postage	1,440	1,200	(240)	
	6200	Professional Services	579,935	331,700	(248,235)	Last year included Valley St Dam ($192K) & balancing budget adjustment ($147K)
	6130	Supplies for the Office	8,500	8,500	-	
	6040	Telephone & Internet	7,260	6,936	(324)	
	6240	Travel & Auto Reimbursement	19,690	21,250	1,560	
	6225	Workshops/Training Programs	5,000	5,000	-	
	6998	Non-Allowable Expenses	10,500	10,500	-	
Total Expenses			**2,274,251**	**1,954,871**	**(319,380)**	
Net Income			**(0)**	**1,188**	**1,188**	

MARC FY27 Budget
Member Town Dues

Town	2020 Census Count	FY27 Rate	Total
Andover	568	1.43	812.24
Baltimore	229	1.43	327.47
Cavendish	1392	1.43	1,990.56
Chester	3005	1.43	4,297.15
Ludlow	2172	1.43	3,105.96
Reading	687	1.43	982.41
Springfield	9062	1.43	12,958.66
Weathersfield	2842	1.43	4,064.06
West Windsor	1344	1.43	1,921.92
Windsor	3559	1.43	5,089.37
	GL Account:	**4010**	**35,549.80**

Town	Project	Maturity Date	Remaining Bal 03/31	Est Billed Apr-Jun	Est Ending Balance FY26	Est to be Billed in FY27	Notes
Andover							
	ANDCAT25	1/28/2028	9,580.00	(1,500.00)	8,080.00	5,090.00	63%
	New Contracts/Amendments						
	Total Andover					**5,090.00**	
Baltimore							
	New Contracts/Amendments						
	Total Baltimore					**-**	
Cavendish							
	CAVCAT25	1/28/2028	6,690.00	(1,500.00)	5,190.00	3,270.00	63%
	New Contracts/Amendments					1,000.00	Admin support on applications
	Total Cavendish					**4,270.00**	
Chester							
	CHESCAT25	1/28/2028	15,560.00	(2,500.00)	13,060.00	8,228.00	63%
	CHESMPG26	12/31/2027	21,230.00	(5,000.00)	16,230.00	10,712.00	66%
	New Contracts/Amendments						
	Total Chester					**18,940.00**	
Ludlow							
	LUDCATA25	1/28/2028	7,940.00	(1,000.00)	6,940.00	4,372.00	63%
	LUD-CULVT26	6/4/2029	59,185.00	(500.00)	58,685.00	19,562.00	33%
	LUDVILLCAT25	1/28/2028	1,780.00	(500.00)	1,280.00	806.00	63%
	LUDZON25	4/30/2027	12,975.00	(3,000.00)	9,975.00	9,975.00	Full
	New Contracts/Amendments					10,000.00	Town Plan
	Total Ludlow					**44,715.00**	
Reading							
	REACAT25	1/28/2028	9,500.00	(750.00)	8,750.00	5,513.00	63%
	New Contracts/Amendments						
	Total Reading					**5,513.00**	
Springfield							
	SPRCAT25	1/28/2028	17,500.00	(500.00)	17,000.00	10,710.00	63%
	SPR-COMMONS	12/31/2029	1,740.00	(1,000.00)	740.00	207.00	28%
	SPRLINC25	6/30/2026	13,380.00	(5,000.00)	8,380.00	8,380.00	Will be getting an extension per JR
	SPR-PED25	10/31/2028	2,080.00	(1,000.00)	1,080.00	454.00	42%
	SPRResHMPG25	6/30/2026	21,490.00	(4,000.00)	17,490.00	17,490.00	Will be getting an extension per CY
	SPRSW23	11/14/2027	42,590.00	(2,000.00)	40,590.00	28,413.00	70%
	SPRTOON	12/31/2026	1,710.00	(250.00)	1,460.00	1,460.00	Full
	SPRVCDP21	12/31/2026	8,640.00	(1,500.00)	7,140.00	7,140.00	Full
	New Contracts/Amendments						
	Total Springfield					**74,254.00**	
Weathersfield							
	WEACAT25	1/28/2028	12,640.00	(250.00)	12,390.00	7,806.00	63%
	WEAFR25	12/31/2026	890.00	(890.00)	-	-	
	WEA-MPM26	6/5/2030	56,500.00	(750.00)	55,750.00	13,938.00	25%
	WEATAP24	10/30/2026	2,275.00	(1,000.00)	1,275.00	1,275.00	Full
	New Contracts/Amendments						
	Total Weathersfield					**23,019.00**	
West Windsor							
	WWCAT25	1/28/2028	7,835.00	(500.00)	7,335.00	4,621.00	63%
	New Contracts/Amendments						
	Total West Windsor					**4,621.00**	
Windsor							
	WINCAT25	1/28/2028	3,590.00	(500.00)	3,090.00	1,947.00	63%
	New Contracts/Amendments					10,000.00	Town Plan
	Total Windsor					**11,947.00**	
GIA							
	Andover	12/31/2026	1,500.00	750.00	2,250.00	2,250.00	50% FY26/50%FY27
	Baltimore	12/31/2026	1,250.00	625.00	1,875.00	1,875.00	50% FY26/50%FY27
	Cavendish	12/31/2026	1,500.00	750.00	2,250.00	2,250.00	50% FY26/50%FY27
	Chester	12/31/2026	1,500.00	750.00	2,250.00	2,250.00	50% FY26/50%FY27
	Ludlow	12/31/2026	1,312.50	656.25	1,968.75	1,968.75	50% FY26/50%FY27
	Reading	12/31/2026	1,500.00	750.00	2,250.00	2,250.00	50% FY26/50%FY27
	Springfield	12/31/2026	1,500.00	750.00	2,250.00	2,250.00	50% FY26/50%FY27
	Weathersfield	12/31/2026	1,500.00	750.00	2,250.00	2,250.00	50% FY26/50%FY27
	West Windsor	12/31/2026	1,500.00	750.00	2,250.00	2,250.00	50% FY26/50%FY27
	Windsor	12/31/2026	1,500.00	750.00	2,250.00	2,250.00	50% FY26/50%FY27
	Total GIA					**21,843.75**	
	New MPG Funding					10,000.00	
GL Account: 4076		**Total Estimated to be Billed in FY27**				**224,212.75**	

			LABOR		SUBCONTRACTORS		TOTAL	
Revenue Stream/Acct No.	Revenue Stream/Project	Maturity Date	Approx Labor Remaining Bal or Beginning Bal if New	Est Labor to be Invoiced in FY27	Approx Contractor Remaining Bal	Est Contractor to be Invoiced in FY27	Total Est. Revenue FY27	Notes
Federal								
4024	EPA RLF 107	9/30/2029	430,000.00	80,000.00	93,450.00	30,000.00	110,000.00	Currently Approx $20K/qtr labor
4025	EPA Assessment 2025	9/30/2029	47,500.00	10,000.00	427,805.00	155,000.00	165,000.00	Currently Approx $1.5K/qtr labor
	Total Federal			**90,000.00**		**185,000.00**	**275,000.00**	
State								
4020	ACCD	6/30/2027	471,055.00	471,055.00	49,200.00	49,200.00	520,255.00	
4075	TPI		162,495.00	162,495.00		2,000.00	164,495.00	
4041	Clean Water Block Grant (EDDIBG)	3/31/2029	355,000.00	90,000.00			90,000.00	Currently Approx $20K/qtr labor - Add 10% on top of current
4001	Energy Revitalization (BGS)	12/31/2026	37,000.00	37,000.00			37,000.00	
4069	Flood Bylaws - Admin (25-26)	12/31/2026	4,250.00	4,250.00			4,250.00	
4069	Flood Bylaws - PM (25-26)	12/31/2026	2,500.00	2,500.00			2,500.00	
4069	Flood Bylaws - Admin (26-27)	12/31/2027	10,000.00	10,000.00			10,000.00	
4069	Flood Bylaws - PM (26-27)	12/31/2027	2,500.00	2,500.00			2,500.00	
4073	Aquatic Nuisance Control	New	900.00	900.00		25,000.00	25,900.00	
	Total State			**780,700.00**		**76,200.00**	**856,900.00**	
Water Quality								
4040	VT Clean Water Act (VTCW with CCRPC 25-26)	7/31/2026	2,000.00	2,000.00			2,000.00	
4040	VT Clean Water Act (VTCW with CCRPC 26-27)	New	14,500.00	14,500.00			14,500.00	
4040	Upper Valley Lake Sunapee Stormwater (UVLS)	9/30/2026	800.00	800.00			800.00	
4040	Watershed United - Valley St Dam (WUV-VLDAM)	12/1/2026	1,250.00	1,250.00			1,250.00	
4040	604b	9/15/2026	3,468.00	3,468.00			3,468.00	
	Total Water Quality			**22,018.00**		**0.00**	**22,018.00**	
Economic Development								
4057	ECVEDD	2029	62,625.00	20,000.00			20,000.00	
	Total Economic Development			**20,000.00**		**0.00**	**20,000.00**	
Solid Waste Management Districts								
4049	GUV SWMD	6/30/2027	182,781.00	182,780.00			182,780.00	
4048	SWWC SWMD	6/30/2027	185,138.00	185,138.00			185,138.00	
	Total SWMD			**367,918.00**		**0.00**	**367,918.00**	
Other Service Contracts								
4065	Addison County Bond Bank (BDBKW25)	12/1/2028	25,250.00	10,000.00			10,000.00	Currently Approx $2K/qtr labor
4065	SMC Edgar May - PM	9/30/2028	12,000.00	8,000.00			8,000.00	Currently Approx $2K/qtr labor
4065	SMC Edgar May - Admin	9/30/2028	12,500.00	6,000.00			6,000.00	Currently Approx $1.5K/qtr labor
4065	SRDC Park St - PM	6/30/2026	12,200.00	12,200.00			12,200.00	Will be getting an extension per CI
4065	SRDC Park St - Admin	6/30/2026	2,500.00	2,500.00			2,500.00	Will be getting an extension per CI
4065	SVT Northern Borders (SVTNB25)	Open	4,000.00	2,500.00			2,500.00	Currently Approx $750/qtr labor
4065	Upper Valley Housing Utility (UVHU25)		7,000.00	7,000.00			7,000.00	Additional funding/extension
4065	The Collaborative (PL426)	New	8,000.00	8,000.00			8,000.00	Rec'd 21K funding thru Jun-26. Possible additional round FY27
4065	EDDIBG Managed Projects though RPCs	New	10,000.00	10,000.00		70,000.00	80,000.00	
4065	Northern Borders - Edgar May	New	2,600.00	2,600.00			2,600.00	
4065	Ludlow NBRC LDD	New	2,600.00	2,600.00			2,600.00	
	Total Other Service Contracts			**71,400.00**		**70,000.00**	**141,400.00**	
		Grand Total		**1,352,036.00**		**331,200.00**	**1,683,236.00**	

MARC FY27 Budget
Other Revenue

GL Account No	Description	Approved Budget FY26	Proposed Budget FY27	Notes
Other Revenue				
4080	Interest Earned	4,773.00	4,950.00	$150K @ Average 3.3% APY (Rates Decreasing)
4092	Interest on Big Sky Mortgage	4,680.00	4,410.00	Per Amortization Schedule
4093	Rental Income	3,600.00	3,600.00	Garage Rent - $150/mo for both GUV & SWWC
4095	Miscellaneous Income	100.00	100.00	
		13,153.00	**13,060.00**	

MARC FY27 Budget
Expenses

Account	Description	Monthly Fee	FY26 Approved	FY27 Proposed	Increase/(Decrease) YoY	Notes
Advertising						
	MARC		400.00	400.00	0.00	
	VTRANS		100.00	150.00	50.00	
	EPA		300.00	350.00	50.00	
6500	**Total Adverstising**		**800.00**	**900.00**	**100.00**	
Audit & Other Admin Expenses						
	Audit		8,500.00	9,000.00	500.00	
	Audit (Single)		2,000.00	2,500.00	500.00	
	Cobra	$60/mo	576.00	720.00	144.00	
	Cobra	Annual Fee	129.00	175.00	46.00	Fee Increased from $129 to $150. Added in another 17% increase for FY27
	Mascoma Service Charge	$20/mo	240.00	240.00	0.00	
	HRA Admin Fee	$75/mo	492.00	900.00	408.00	
	1099 E-File Fees		-	50.00	50.00	
6400	**Total Audit & Other Admin Expenses**		**11,937.00**	**13,585.00**	**1,648.00**	
Computer Support						
	Vc3 Support Seats	12 Units @ $115.93	21,612.00	22,260.36	648.36	3% Increase Across All VC3 Services
	Vc3 Microsoft		2,244.00	2,311.32	67.32	
	Vc3 Server & Backup	$222.04/mo	3,615.00	3,723.45	108.45	
	Vc3 Cloud-Backups	$143.53/mo	2,321.00	2,390.63	69.63	
	Vc3 Switch/Router/Wireless		3,121.00	3,214.63	93.63	
	Vc3 New Computer Setups	$600/Setup	-	1,200.00	1,200.00	
	VLCT Report		1,100.00	1,200.00	100.00	
	Weebly Website		165.00	175.00	10.00	
	Quickbooks Enterprise		3,363.00	3,500.00	137.00	
	Quickbooks Payroll	$36.57/mo	-	600.00	600.00	Budgeted @ $50/mo - Priced by EE
	Constant Contact	$530/semi-annually	750.00	1,100.00	350.00	
	Dovico	16 Users @ $178.20	2,700.00	2,900.00	200.00	
	ESRI		2,210.00	2,320.00	110.00	
	Survey Monkey		475.00	500.00	25.00	
	Zoom		160.00	175.00	15.00	Zoom Pro is currently priced at $14.16 monthly/$170 annually
	Adobe	OEM	165.00	170.00	5.00	
	Adobe	LC	254.00	260.00	6.00	
	Adobe	JR	254.00	260.00	6.00	
	Adobe	New	254.00	260.00	6.00	
	Adobe	$21.19/mo	-	300.00	300.00	
6134	**Total Computer Support**		**44,763.00**	**48,820.39**	**4,057.39**	
Dues & Publications						
	APA	JR	871.00	900.00	29.00	
	APA	AH	751.00	800.00	49.00	
	APA	Extra	325.00	500.00	175.00	
	AICP Certification Fees		700.00	-	(700.00)	
	ASFM dues, CFM exam fee		750.00	750.00	0.00	
	Prime	$14.99/mo	180.00	216.00	36.00	Budgeted @ $17.99/mo
	Valley		325.00	350.00	25.00	
	VAPDA		2,500.00	2,750.00	250.00	
	VLCT		1,215.00	1,300.00	85.00	7.5% Increase
	SHRM Membership		264.00	275.00	11.00	
	SPR COC		170.00	200.00	30.00	
	OKEMO CC		152.00	160.00	8.00	
	LEXIS		500.00	561.00	61.00	Actual Cost $506.75 + 10% Increase
6550	**Total Dues & Publications**		**8,703.00**	**8,762.00**	**59.00**	
Insurance-Property, Liab.						
	July-Sept		3,312.00	3,225.00	(87.00)	
	Oct-Dec		3,312.00	3,225.00	(87.00)	
	Jan-Mar		3,643.00	3,550.00	(93.00)	10% Increase
	Apr-Jun		3,643.00	3,550.00	(93.00)	
6160	**Total Insurance - Property Liability**		**13,910.00**	**13,550.00**	**(360.00)**	

Leasing Costs						
	P.O. Box		375.00	375.00	0.00	
	Symquest-Konica	$266.41/mo	3,240.00	3,240.00	0.00	
	Postage Maching-Pitney Bowes		1,080.00	1,080.00	0.00	
6150	**Total Leasing Costs**		**4,695.00**	**4,695.00**	**0.00**	
Telephone & Internet						
	Verizon	$76.68/mo	105.00	936.00	831.00	Budgeted @ $78/mo
	Comcast	$187.89/mo	190.00	2,400.00	2,210.00	Budgeted @ $200/mo
	Key Communications	$288.41/mo	310.00	3,600.00	3,290.00	Budgeted @ $300/mo
6040	**Total Telephone & Internet**		**605.00**	**6,936.00**	**6,331.00**	
Office Cleaning & Maintenance						
	Cleaning	$135/wk	7,020.00	7,280.00	260.00	Budgeted @ $140/wk
	Heat	2,700 Gallons @ $4	5,190.00	10,800.00	5,610.00	
	Trash	$55/wk	720.00	720.00	0.00	Budgeted @ $600/wk
	Utilites		2,400.00	3,000.00	600.00	
	Other Repairs & Maintenance		2,000.00	2,200.00	200.00	
6131	**Total Office Cleaning & Maintenance**		**17,330.00**	**24,000.00**	**6,670.00**	
Meetings						
	Staff		2,400.00	2,600.00	200.00	
	Board		800.00	900.00	100.00	
	Direct - Projects		1,800.00	1,950.00	150.00	
6190	**Total Meetings**		**5,000.00**	**5,450.00**	**450.00**	
Travel & Auto Reimbursement						
	Travel		19,690.00	21,250.00	1,560.00	
6240	**Total Travel & Auto Reimbursement**		**19,690.00**	**21,250.00**	**1,560.00**	
Unallowable Expenses						
	Annual Party		3,500.00	3,500.00	0.00	
	VAPDA - Lobbying		4,000.00	4,000.00	0.00	
	NADO		3,000.00	3,000.00	0.00	
6998	**Total Unallowable Expenses**		**10,500.00**	**10,500.00**	**0.00**	
Other Expenses						
6130	Office Supplies		8,500.00	8,500.00	0.00	
6132	Small Office Equipment < $1,000		3,000.00	3,000.00	0.00	
6132	VTRANS Small Office Equipment < $1,000		2,000.00	400.00	(1,600.00)	Per Grant Agreement GR2038
6300	Furniture, Fixtures, & Equipment > $1,000		1,000.00	1,500.00	500.00	
6225	Workshops/Training Programs		5,000.00	5,000.00	0.00	
6120	Postage		1,440.00	1,200.00	(240.00)	Only using about $100/month or less
6030	Rent - Office Space	$2,891/mo	36,427.00	38,250.00	1,823.00	Budgeted 5% Increase Over FY26 Budget
6210	Planning Projects		2,000.00	2,000.00	0.00	
6700	Miscellaneous Expense		500.00	500.00	0.00	
6200	Non-Contract Professional Services		-	500.00	500.00	
	Total Other Expenses		**59,867.00**	**60,850.00**	**983.00**	
	Total Expenses		**197,800.00**	**219,298.39**	**21,498.39**	